



Ethiopia

As I reflect on 2021, I am both encouraged and humbled by the impact that Food for the Hungry, our donors, and our partners achieved in our shared mission to end poverty, injustice and marginalization for those we serve throughout the world.

This year was not without its significant challenges: From an evolving pandemic to humanitarian crises to natural disasters, adversity seems to have defined 2021.

But at Food for the Hungry, we do not shrink from these circumstances – in fact we were made for such times as these, finding both humility and power in knowing that God is in control and that we can – and should – be instruments of His. And that is why, instead of being deterred by this litany of hardships, **We Turn Adversity into Impact.**

Throughout 2021, we harnessed and harvested hope through our local programming that equips those challenged by injustice, marginalization and poverty to end food insecurity, create sustainable livelihoods, embrace education, and build strong communities.

Through all of this and more, we help make it possible for families and communities to climb out of poverty and despair...and thrive – for generations to come.

This is the daily work of our staff at Food for the Hungry, and I thank you for joining us in the past, and hopefully in the years to come.

A handwritten signature in black ink, appearing to read 'Mark Viso'.

Mark Viso
President & CEO



Food for the Hungry staff and partners successfully worked throughout 2021 to **Turn Adversity into Impact**. As our world faced a second year of pandemic spread and instability – in tandem with the challenges of natural and manmade disasters – this only intensified and compounded the daily challenges faced by the most vulnerable people in the communities where we humbly serve.

Whether helping survivors in the wake of a hurricane, providing safe water after an earthquake, assisting refugees who have fled for their lives, or teaching young women in a remote community the skills to provide for their children and enable their education, all that Food for the Hungry does is in response to our God-given calling to end all forms of human poverty.

As we are already making progress in 2022, we realize that providing hygiene training as well as disease prevention equipment – from masks to handwashing stations – has become an ongoing part of our work. Yet it is just one of the many ways that, together, we're taking part in God's mission to reconcile and restore the broken relationships of those impacted by the injustice of poverty. The generosity of our partners and supporters, innovation of our staff, and determination of the communities we work with make all of this possible.

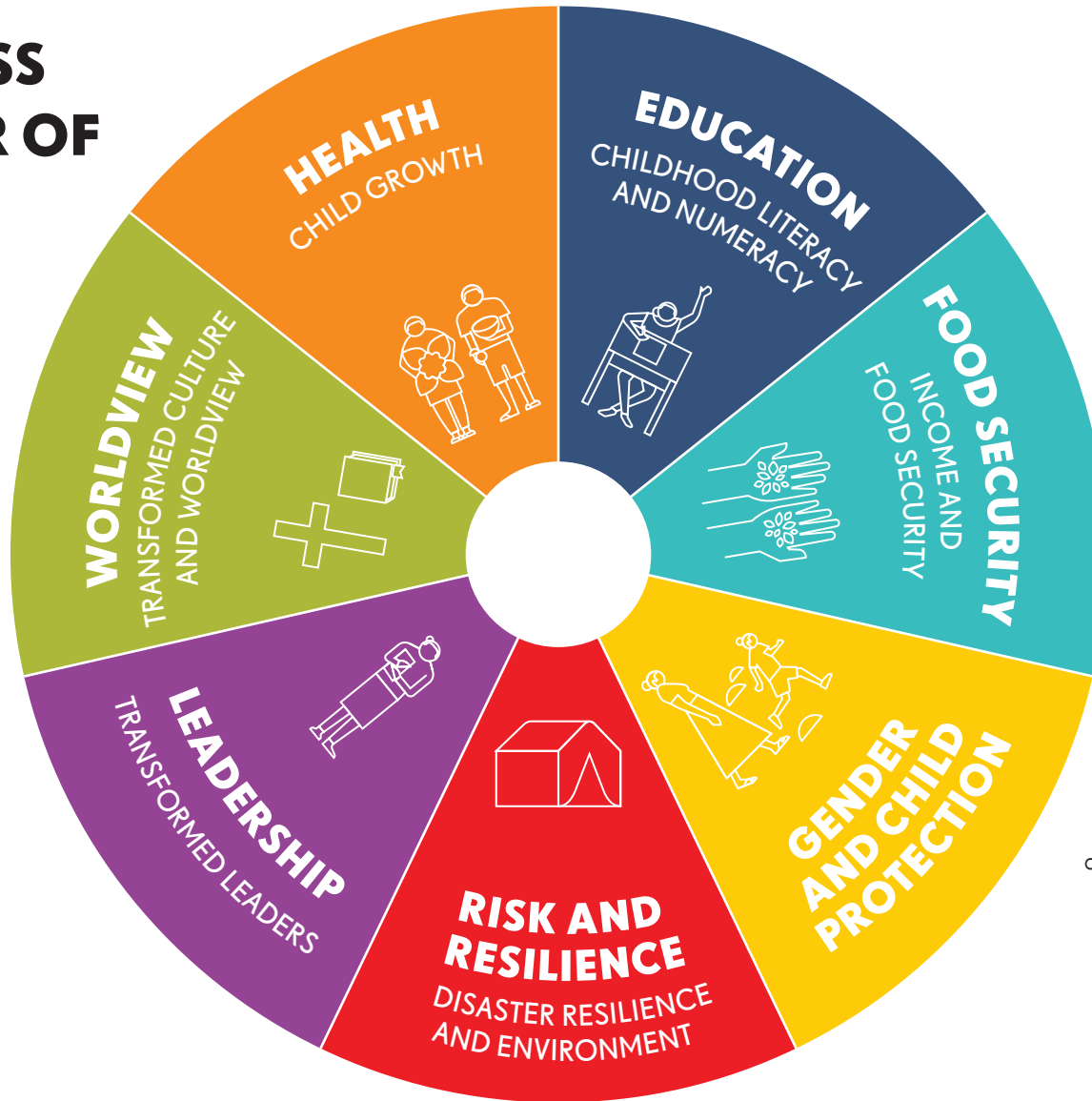
On behalf of the Board of Directors, I thank you for equipping Food for the Hungry to continue empowering families to seize a brighter future.

A handwritten signature in black ink, appearing to read 'Larry Jones'.

Larry Jones
Board Chair

WE HARNESS THE POWER OF OUR FAITH

Poverty is complex. Therefore, we have a holistic approach to ending it. This Domains of Change Wheel shows the seven areas we're strategically addressing to meet the needs of those impacted by extreme poverty.



Food for the Hungry (FH) is a Christian humanitarian organization providing life-changing development programs, disaster relief, and advocacy since 1971. By creating context-specific solutions in education, agriculture, health, livelihoods, clean water, and disaster risk reduction, FH focuses on transformational development, investing in children as the key to lift entire communities out of poverty.

A DIVERSE PORTFOLIO OF PARTNERS

We are so grateful for our compassionate and faithful partners who join us in our work. With a shared vision and mission to end poverty together, we are able to expand our programs and reach more communities around the world.

And when difficulties come – whether manmade or natural disasters, or in the form of a two-plus-year pandemic – we are there to help, and we have strengthened the communities we serve to recover rapidly for ongoing transformation.

Diversity strengthens us. That's why it is important that our supporters comprise a wide swath of individuals, organizations, and entities, each sharing their generosity through a variety of channels and programs.

Food for the Hungry (FH) sincerely thanks all of our donor partners. We consider these partnerships to be invaluable to fulfilling our vision, living out our purpose, and expressing our values to the world's most vulnerable people.

We are grateful for the generosity of individuals, couples, families, corporations, governments, and foundations that trust FH to steward financial resources with great care and make wise decisions for the betterment of communities living in extreme poverty.



ORGANIZATIONAL PARTNERSHIPS

From Fortune 500 companies to small and large-sized businesses and churches throughout the U.S., we're able to more strategically fulfill our mission and address the complex issues of global poverty together.

While there are different ways to partner and give, the generosity of every church, organization, company, and individual profoundly transforms the lives of those in need.

CORPORATIONS AND FOUNDATIONS

Food for the Hungry (FH) considers foundation donor partnerships to be invaluable to fulfilling our vision, living out our purpose, and expressing our values to the world's most vulnerable people.

We are grateful for the generosity of these donors in trusting FH to steward their financial resources with great care and make wise decisions for the betterment of communities living in extreme poverty. While we would like to highlight everyone, the list on page 26 is a condensed list of corporations and foundations that we would like to recognize for their partnership and contribution to the work of Food for the Hungry.

INSTITUTIONAL PARTNERSHIPS

Institutional partners include governments, multilateral institutions, and other organizations partnering with us through grants and other sources. We value their trust as we keep our promises made for greater impact.



Fanta Ayalew
Amhara, Ethiopia



WATER DEVELOPMENT STRENGTHENS RESILIENCE FOR FARMER FAMILIES IN ETHIOPIA

For the past 20 years, continual drought has affected many regions of Ethiopia, drying up rivers and lakes. One of the effects of drought is there is often not enough water to allow people to drink or bathe. This leads to infections and water-borne illnesses, such as cholera and diarrhea, particularly among children. Drought conditions can also exacerbate existing gender inequities in communities, making conditions even more difficult for women and girls.

For Fanta Ayalew, a farmer from the Semada Woreda of Amhara, drought conditions meant having to walk a great distance and then stand in line for several hours to collect water from rivers that were polluted by both animal and human waste.

Women like Fanta are time poor because they often spend the majority of their time on unpaid work that can be inefficient or undervalued. Empowering women and families to access clean water, therefore, has both health and gender equality and well-being benefits that can be transformative for entire communities.

Food for the Hungry (FH) partnered with Fanta and her community to find solutions to these problems through the USAID-supported Targeted Response for Agriculture Income and Nutrition (TRAIN) project in the Amhara region.

FH's work greatly improved conservation of soil and water and soon made increased amounts of groundwater available in the region. This helped communities like Fanta's develop freshwater springs and hand-dug wells, which provided easily accessible drinking water. TRAIN intentionally involved women in leadership roles of clean water initiatives, including as members of the local Water User's Committee, on which Fanta served. As part of that committee, Fanta assisted with construction of clean water sources by collecting stone and sand for the well and wood for fencing.

Fanta says the development of a new water source has strengthened her resilience and that of her family.

"The spring changed our lives. Previously, I spent three hours getting to the water source. Now it takes just five minutes, and there is no line." Fanta is not alone – the number of households in Semada Woreda with access to clean water increased from 12% to almost 65%.

Access to clean drinking water increased from a baseline of 12.1% to 64.6%.

Since she no longer must devote much of her day to collecting water, Fanta has been able to dedicate more time to leading in her community and supporting her children with nutritious meals and help on their school work. She also now has time to work alongside her husband on their farm, which has increased their crop productivity and income.

CHILD SPONSORSHIP



SPONSORED CHILDREN: **139,817**
 CHILDREN NOT YET SPONSORED: **70,966**
 CHILD SPONSORS IN FY21: **125,799**



CHILD SPONSORSHIP TRANSFORMS FAMILY IN NICARAGUA

Wessly Ponce, 16, grew up in a family of 12 siblings in Nicaragua.

“We lived in a home with limited resources,” he says, adding that his father worked very hard to feed them even the most rudimentary meals. Even more difficult, he explained, “was to watch my 12-year-old sister, Yumeylin, suffering with epilepsy. We could not afford her medication.”

Rosendo Ponce, 69, Wessly’s father, realized just how dire their situation was. “It broke my soul when we had to make three children share a single egg for the day’s meal,” he says. “Even worse was facing the illness of my daughter. I wondered if I was paying for some sin.”

Esperanza Betanco, 59, Wessly’s mother, said the family felt alone. “No one cared about us.”

Then Food for the Hungry (FH) arrived in their community, and the family began participating in programming in 2011.

“Everything changed when Wessly became an FH sponsored child,” says Esperanza. When children enter FH sponsorship, the benefits extend beyond a single child. Funds are used to help that student, his or her family, and the entire community.

“Wessly is now pursuing his education, and our family is participating in the food security program.” Esperanza explains. “Yumeylin is also receiving the medicine she needs. And FH provided us with laying hens to develop our livelihood. They trained my husband, and he now works in agriculture.”

Rosendo agrees that FH changed their lives. “Our hens now often lay at least 10 eggs a day. That is plenty for us, and we have enough to share with another family in need.”

“We now realize that God loves us and that we are not poor,” Esperanza explains. “We turned around our way of living and thinking, and now we are the agents of change.”

“We are still fighting, this is not over,” she adds. “But we are aiming to get out of extreme poverty, and we will achieve it with God’s help.”

The family now shares dreams for the future. The couple’s greatest hope is to see healing for their daughter. They are helping Wessly as he works to graduate and become an auto mechanic. And they want to expand their chicken farm and supply eggs for their community.

“Now, the love of God and love of our family never fail in our home,” adds Esperanza. “We are as happy as those who live in the midst of abundance.”

In 2021 in Somotillo Nicaragua where Wessly lives, FH distributed:

 **30** Pigs

 **75** Quail

 **275** Chickens

 **50** Corn Packages
(Seed + Supplies)

OUR GLOBAL IMPACT

In 2021, Food for the Hungry had long-term development programs in the following countries:

These numbers correspond to the 1.98 million people who participated in ongoing Food for the Hungry development activities in 2021.

ASIA

Bangladesh

Communities: 255
People served: 144,303

Cambodia

Communities: 95
People served: 80,557

Indonesia

Communities: 24
People served: 20,857

Philippines

Communities: 66
People served: 71,486

Vietnam

Communities: 1
People served: 2,844

LATIN AMERICA

Bolivia

Communities: 106
People served: 52,922

Dominican Republic

Communities: 82
People served: 27,370

Guatemala

Communities: 216
People served: 126,272

Haiti

Communities: 39
People served: 27,081

Nicaragua

Communities: 129
People served: 29,533

Peru

Communities: 138
People served: 33,320

AFRICA

Burundi

Communities: 80
People served: 127,005

Democratic Republic of the Congo

Communities: 1,496
People served: 306,927

Ethiopia

Communities: 523
People served: 512,363

Kenya

Communities: 59
People served: 78,133

Mozambique

Communities: 1,824
People served: 33,810

Rwanda

Communities: 40
People served: 165,977

South Sudan

Communities: 29
People served: 69,347

Uganda

Communities: 39
People served: 73,789

10,369,755

People impacted by Food for the Hungry's development programs

1,983,896

People who directly benefited from global development activities

8,385,859

People who indirectly benefited from global development activities

5,241

Communities served

99.2%

Staff working in their country of origin

WE HELP FIND OPPORTUNITY AMIDST ADVERSITY

2021 STATS People Served by Emergency Relief and Humanitarian Response: **3,137,399**
Disaster Events or Humanitarian Crises Responded To: **25**
Countries We Responded In: **15**



CLEAN WATER PROVIDED IN MIDST OF THE KENYA DROUGHT

Disappointing rainy seasons for two consecutive years led to extreme drought conditions, and a national emergency was declared by the president of Kenya on September 9, 2021.

Because of the generosity of our donors, Food for the Hungry (FH) was already at work in these areas of Kenya, rehabbing and strengthening boreholes and improving access to clean water. When the drought escalated to emergency status, we were on the ground and in a position to respond immediately. As a result, people in this area suffered much less.

FH's response continued to focus efforts on providing safe water to communities and schools, repairing strategic water points, and distributing food and emergency supplies to Kenyan families affected by the drought and displaced by conflict.

Teso Shashi and her family were among those affected. As a mother of three school-aged children in Marsabit, Kenya, access to clean, safe water had been a constant concern for her – long before drought conditions throughout the rest of her country became dire.

"Our shallow well was initially equipped with a hand pump, which periodically failed due to over-pumping," Teso explained. "When it broke,

we reverted to using a bucket and rope to draw water, which was tiring and time-consuming. The water source was also prone to contamination," which led to diseases, she added.

"I used to spend so much time and energy to fill a 20-liter jerry can, I had limited time to do my classwork," says her daughter, Robe Shashi, 12. "This made me late to school most of the time, and I felt the problems in our community were being neglected."

Food for the Hungry (FH) came to their small community in 2015, and the family became active a short time later. Teso is now a member of the group managing the shallow well. She is also a community health volunteer. Robe is an FH sponsored child.

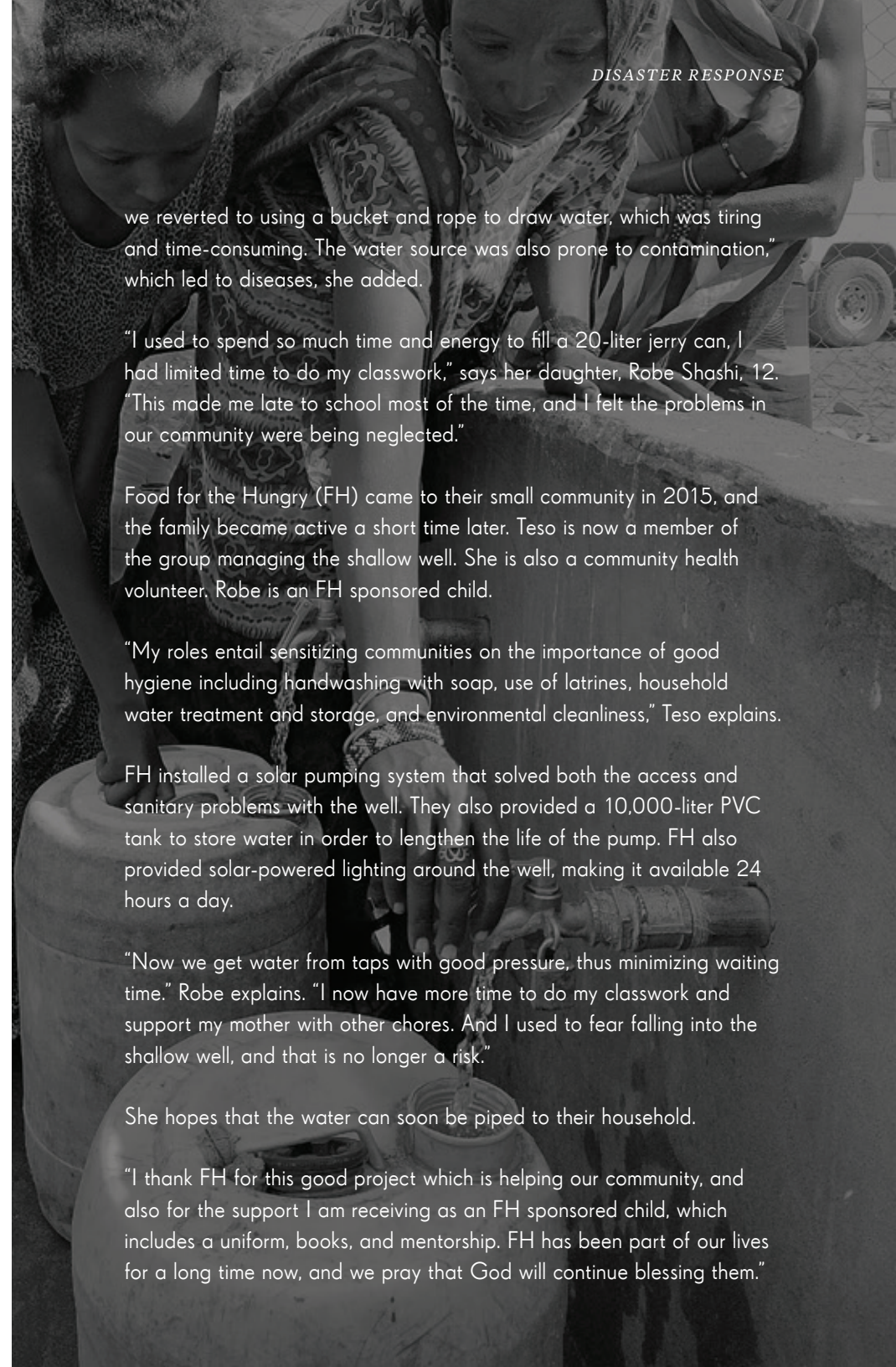
"My roles entail sensitizing communities on the importance of good hygiene including handwashing with soap, use of latrines, household water treatment and storage, and environmental cleanliness," Teso explains.

FH installed a solar pumping system that solved both the access and sanitary problems with the well. They also provided a 10,000-liter PVC tank to store water in order to lengthen the life of the pump. FH also provided solar-powered lighting around the well, making it available 24 hours a day.

"Now we get water from taps with good pressure, thus minimizing waiting time," Robe explains. "I now have more time to do my classwork and support my mother with other chores. And I used to fear falling into the shallow well, and that is no longer a risk."

She hopes that the water can soon be piped to their household.

"I thank FH for this good project which is helping our community, and also for the support I am receiving as an FH sponsored child, which includes a uniform, books, and mentorship. FH has been part of our lives for a long time now, and we pray that God will continue blessing them."





Sharon and her baby (left),
Sharon's mother Alice (right),
Uganda

She supplemented her education in 2021 with a module from FH called Nutrition During Pregnancy, covering such topics as danger signs during pregnancy, dietary diversity, and food options mothers should consider to ensure healthy growth of their unborn children.

Noting her daughter's symptoms, Alice recalled her training, remembering how essential iron and folic acid supplements are during pregnancy. As a result, she was able to advocate for her daughter to receive the medication and care she needed.

Food for the Hungry (FH) is the lead nutrition partner in the Palabek refugee settlement, where they have provided lifesaving nutrition services since 2018 through a nutrition project funded by the United Nations World Food Programme.

Sharon followed the instructions and took the supplements prescribed by the health team. She has since regained the lost weight and added more. Alice was thrilled with the improvement in Sharon's condition. She believes the training she received from FH saved her daughter's life.

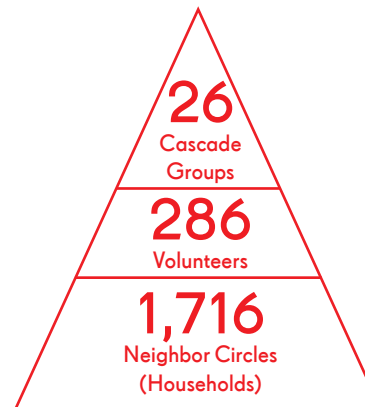
"I feel as if the training was specifically for me, to empower me with skills that I did not know would save my own daughter's life," said Alice.

Sharon later gave birth to a beautiful, healthy baby.

SOUTH SUDANESE REFUGEE MOM SAYS FH TRAINING SAVED HER DAUGHTER'S LIFE

Sharon Amito was living in the Palabek Refugee Settlement in Uganda last spring when she was diagnosed with anemia and weight loss of more than 15 pounds. It was the first trimester of her second pregnancy, and she was living with her mother, Arach Alice, in the settlement.

Alice had received training from Food for the Hungry (FH) to become a cascade group volunteer in March 2020, so she could actively share health information with her neighbors.



6,093
Number of FH
Cascade Groups
Globally.

WE TURN ADVERSITY INTO IMPACT



OUR LOCAL IMPACT

We Catalyze Communities



A GIFT OF GOATS AND JOY IN MARSABIT



Life was hard for Guduro, a single mother in Marsabit County, Kenya. Guduro's husband had left her with their five children, very little to eat, and no income. But soon, Food for the Hungry (FH) supporters made it possible for this family to get back on their feet by helping them start a goat herd.

FH gave Guduro and her children five goats, plus training in how to care for them and construct a productive pen.

The goats grew quickly, but the family's joy grew even faster.



Guduro with two of her children
Marsabit County, Kenya
Photographer: Mwangi Kirubi

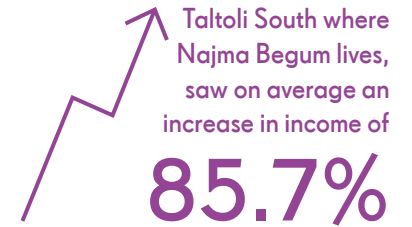
Guduro hadn't expected to experience joy again – not after all the heartbreak and suffering she and her children had endured.

The family was soon making an income and had milk and goats to sell at the market. Once their needs were finally being met, they were able to focus on daily life, school work, and other things that a young family should experience, while preparing them for a successful future.

A LOAN LEADS TO A DUCK BUSINESS IN TALTOLI SOUTH



Najma Begum needed a stable income for her household in Taltoli South, Bangladesh. With the help of Food for the Hungry (FH), she began to participate in group meetings in her community.



First she learned about health awareness, and then she completed lessons and participated in training on duck rearing. By the end of the classes, she was inspired to start a small business.

Najma Begum obtained a loan from an independent community development group that grew out of FH-initiated savings groups. With the money, she purchased 25 ducks. Using her knowledge from the classes, she was able to make her business thrive and grow.

"I think high ambition and honesty are the keys to success," she said. "If we depend on God, He will deliver us from all kinds of problems. It was FH that taught my family and our community about His blessings," she added.

"Now I am able to provide for my family, and my husband helps me with this work. I am so happy and proud of myself."

CULTIVATING A GARDEN IN CAMBODIA



Soam Ath, 63, is a father of four living in the Chey Niwat community of Cambodia. He and his family worked from daybreak to sunset to earn their living, but they still never had enough to buy their daily meal of vegetables and meat from vendors at the market.

He says he came to realize that his family was wasting a lot of money, since food was very pricey to buy in this way.

“So I tried leaving home early in the morning to find crabs and snails and to pick up wild vegetables in the forest instead. But as a result, our food was often not nutritious at all,” Soam Ath explains. “It also led my family to struggle with diseases, such as fever, colic, diarrhea, and dengue fever.

“It was a vicious cycle of missing work, missing school, and never catching up. So almost all of my children dropped out of school

because they fell behind, and they wanted to help the family.”

These problems were common among families when Food for the Hungry (FH) arrived in their community in 2016. But Soam Ath only watched from afar in the beginning.

“I was shy and lacked courage to attend the community activities or engage with anyone from outside,” he said. But that

changed when the village chief selected him to participate.

He became a member of Hope Group Volunteers in agriculture, and was trained in growing a wide variety of vegetables and fruits in addition to chicken raising, cultivating rice, and making dry and liquid compost fertilizer. “FH Cambodia staff visited me at home and guided us on these things as well as eating, drinking, and living well,” he said.

As his farming efforts flourished, Soam Ath went on to attend FH meetings regarding children’s education, health, and saving practices.

“After I became involved with FH, I saw myself as transformed. I learned additional agricultural techniques and shared the information with my neighbors. FH staff encouraged me to be a model farmer, teaching others at my home,” he said.

As for Soam Ath’s family, their income continued to increase through selling vegetables and farm animals in the village. “This made my family proud of me, and I have much more courage now,” he said.



Soam Ath and his family
Chey Niwat, Cambodia

SCHOOL ATTENDANCE IN CHEY NIWAT

| Primary School (Grade 1-6) (6-11 years old) | |
|------------------------------------------------|----------------------------|
| 2016 | 480 (184 females) |
| 2021 | 2737 (1223 females) |

| Secondary School (Grade 7-12) (12-17 years old) | |
|----------------------------------------------------|--------------------------|
| 2016 | 98 (59 females) |
| 2021 | 276 (149 females) |

GENEROUS DONORS AND PARTNERS



Baillie Lumber Company

Carson-Myre Charitable Foundation

ERIKS Development Partner

Grand Canyon Deer Farm

Jasco Giving Hope Foundation

Korea International Cooperation Agency (KOICA)

Martin & Mennecke Attorneys at Law

Mennonite Central Committee Ethiopia

Merks, Inc.

Nile Hope

Pittsburgh Children's Foundation

Ranger Plant Constructional Company, Inc.

The Biella Foundation

The Gordon Croft Foundation Inc.

The Sedwick Charitable Foundation

The Worm Project

Tornquist Family Foundation

Vitamin Angels



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Hungry International*

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*Chairman, Japan International
Food for the Hungry*



Dona Alba Nubia and her family
El Limonal, Nicaragua

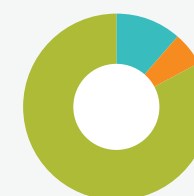
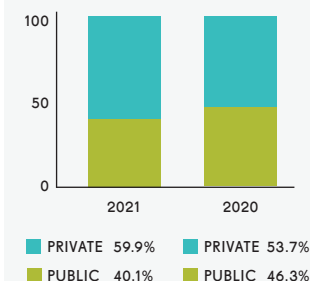
Consolidated Statement of Activities

Year Ended September 30, 2021

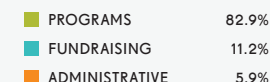
| | Without Donor Restrictions | With Donor Restrictions | TOTAL |
|----------------------------------------------------------|-------------------------------|----------------------------|----------------------|
| SUPPORT, REVENUE, AND OTHER | | | |
| Cash contributions: | | | |
| Non-U.S. national organizations* | \$ 318,792 | \$ 4,886,364 | \$ 5,205,156 |
| Other governments | - | 12,272,800 | 12,272,800 |
| Other cash contributions | 5,103,877 | 70,951,680 | 76,055,557 |
| U.S. government grants | - | 37,685,286 | 37,685,286 |
| Investment income (loss) | 4,443 | 431,798 | 436,241 |
| Change in value of annuities | 210,254 | - | 210,254 |
| Gain on extinguishment of debt | 3,244,718 | - | 3,244,718 |
| Other income | 411,114 | - | 411,114 |
| Noncash support and revenue: | | | |
| U.S. government commodities provided for distribution | - | 10,543,907 | 10,543,907 |
| Other donated commodities and services | 8,183,779 | 832,721 | 9,016,500 |
| Net assets released from restrictions | 136,601,608 | (136,601,608) | - |
| TOTAL SUPPORT, REVENUE, AND OTHER | 154,078,585 | 1,002,948 | 155,081,533 |
| EXPENSES | | | |
| Program ministries | 121,905,489 | - | 121,905,489 |
| Supporting services: | | | |
| Fundraising | 16,487,574 | - | 16,487,574 |
| General and administrative | 8,670,684 | - | 8,670,684 |
| TOTAL EXPENSES | 147,063,747 | - | 147,063,747 |
| Change in net assets before foreign currency translation | 7,014,838 | 1,002,948 | 8,017,786 |
| Foreign currency translation adjustments | 10,733 | - | 10,733 |
| CHANGE IN NET ASSETS | 7,025,571 | 1,002,948 | 8,028,519 |
| NET ASSETS, BEGINNING OF YEAR | 27,234,940 | 20,158,968 | 47,393,908 |
| NET ASSETS, END OF YEAR | \$ 34,260,511 | \$ 21,161,916 | \$ 55,422,427 |

*Global Alliance Affiliates: FH/Canada, FH/United Kingdom, FH/Switzerland, and Korean American Food for the Hungry International.

Other Food for the Hungry partners, not consolidated in these statements, to have the following USD values: Korea Food for the Hungry International (revenue: 69.4 million USD) and Japan International Food for the Hungry (revenue: 5.8 million USD).

PRIVATE VS
PUBLIC SUPPORT

RESOURCES

Evangelical Council for
Financial Accountability

FH is a charter member of ECFA, following its strict accounting standards.





**FOOD FOR
THE HUNGRY**



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